

Form **990**Department of the Treasury
Internal Revenue Service**Return of Organization Exempt From Income Tax**
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

2021

Open to Public
Inspection**A For the 2021 calendar year, or tax year beginning and ending**

B Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Final return/terminated <input checked="" type="checkbox"/> Amended return <input type="checkbox"/> Application pending	C Name of organization DELTA MONTROSE ELECTRIC ASSOCIATION		D Employer identification number 84-0185658
	Doing business as		E Telephone number (970) 249-4572
	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	
	PO BOX 910		
	City or town, state or province, country, and ZIP or foreign postal code MONTROSE, CO 81402		G Gross receipts \$ 81,767,371.
F Name and address of principal officer: B KENT BLACKWELL SAME AS C ABOVE		H(a) Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No H(b) Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. See instructions H(c) Group exemption number ▶	
I Tax-exempt status: <input type="checkbox"/> 501(c)(3) <input checked="" type="checkbox"/> 501(c) (12) ◀ (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527 J Website: ▶ WWW.DMEA.COM			
K Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶		L Year of formation: 1938 M State of legal domicile: CO	

Part I Summary

Activities & Governance	1 Briefly describe the organization's mission or most significant activities: WE ENERGIZE AND SERVE OUR COMMUNITIES.		
	2 Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.		
	3 Number of voting members of the governing body (Part VI, line 1a)	3	9
	4 Number of independent voting members of the governing body (Part VI, line 1b)	4	9
	5 Total number of individuals employed in calendar year 2021 (Part V, line 2a)	5	118
	6 Total number of volunteers (estimate if necessary)	6	0
	7a Total unrelated business revenue from Part VIII, column (C), line 12	7a	6,886,487.
b Net unrelated business taxable income from Form 990-T, Part I, line 11	7b	0.	
Revenue	8 Contributions and grants (Part VIII, line 1h)	Prior Year	Current Year
	9 Program service revenue (Part VIII, line 2g)	0.	0.
	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	66,928,966.	71,968,766.
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	878,195.	738,172.
	12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	5,291,889.	9,057,081.
Expenses	13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)	73,099,050.	81,764,019.
	14 Benefits paid to or for members (Part IX, column (A), line 4)	16,670.	22,986.
	15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	4,748,166.	4,170,529.
	16a Professional fundraising fees (Part IX, column (A), line 11e)	9,822,027.	10,198,783.
	b Total fundraising expenses (Part IX, column (D), line 25) ▶ 0.	0.	0.
	17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	112,574,937.	60,110,745.
	18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	127,161,800.	74,503,043.
Net Assets or Fund Balances	19 Revenue less expenses. Subtract line 18 from line 12	-54,062,750.	7,260,976.
	20 Total assets (Part X, line 16)	Beginning of Current Year	End of Year
	21 Total liabilities (Part X, line 26)	218,270,006.	233,268,073.
	22 Net assets or fund balances. Subtract line 21 from line 20	170,834,706.	177,606,559.
		47,435,300.	55,661,514.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer		Date	
	B KENT BLACKWELL, CEO Type or print name and title			
Paid Preparer Use Only	Print/Type preparer's name	Preparer's signature	Date	Check <input checked="" type="checkbox"/> if self-employed PTIN
	WILLIAM M. MILLER	WILLIAM M. MILLER	10/03/22	P00439459
	Firm's name ▶ BOLINGER, SEGARS, GILBERT AND MOSS LLP	Firm's EIN ▶ 75-0882037		
	Firm's address ▶ 8215 NASHVILLE AVENUE LUBBOCK, TX 79423			Phone no. (806) 747-3806

May the IRS discuss this return with the preparer shown above? See instructions ☒ Yes ☐ No

Part III Statement of Program Service AccomplishmentsCheck if Schedule O contains a response or note to any line in this Part III ☐

- 1** Briefly describe the organization's mission:
WE ENERGIZE AND SERVE OUR COMMUNITIES BY ENSURING THE SAFETY OF MEMBERS/EMPLOYEES; PROVIDING COMPETITIVE RATES WITH QUALITY SERVICE AND RELIABILITY; MAXIMIZING EFFICIENCIES; PROMOTING LOCAL ECONOMIC DEVELOPMENT; BEING NIMBLE AS WE INVESTIGATE AND PURSUE ENERGY OPTIONS.
- 2** Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No
 If "Yes," describe these new services on Schedule O.
- 3** Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No
 If "Yes," describe these changes on Schedule O.
- 4** Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.
- 4a** (Code:) (Expenses \$ including grants of \$) (Revenue \$)
SALE OF ELECTRIC POWER TO MEMBERS AT COST ON A COOPERATIVE BASIS THROUGH THE ALLOCATION OF PATRONAGE CAPITAL. THERE WERE 35,587 ACTIVE SERVICES AT YEAR END.
- 4b** (Code:) (Expenses \$ including grants of \$) (Revenue \$)
- 4c** (Code:) (Expenses \$ including grants of \$) (Revenue \$)
- 4d** Other program services (Describe on Schedule O.)
 (Expenses \$ including grants of \$) (Revenue \$)
- 4e** Total program service expenses ▶

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>		X
2 Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ? See instructions		X
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>		X
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	N/A	
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? <i>If "Yes," complete Schedule C, Part III</i>		X
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>		X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>		X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>		X
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>	X	
10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i>		X
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>	X	
b Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>		X
c Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>		X
d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>		X
e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>	X	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	X	
12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>		X
b Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>	X	
13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>		X
14a Did the organization maintain an office, employees, or agents outside of the United States?		X
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>		X
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>		X
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>		X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I. See instructions</i>		X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>		X
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>		X
20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>		X
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>		X

Part IV Checklist of Required Schedules (continued)

	Yes	No
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III		X
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	X	
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a		X
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	N/A	
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	N/A	
26 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II		X
27 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III		X
28 Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):		
a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV		X
b A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV		X
c A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If "Yes," complete Schedule L, Part IV		X
29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M		X
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M		X
31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I		X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II		X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I		X
34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	X	
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?	X	
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	X	
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	N/A	
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI		X
38 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?	X	

Note: All Form 990 filers are required to complete Schedule O

Part V Statements Regarding Other IRS Filings and Tax ComplianceCheck if Schedule O contains a response or note to any line in this Part V ☐

	Yes	No
1a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	81	
b Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable	0	
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?		

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

		Yes	No
2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a 118		
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	
Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.			
3a Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	X	
b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b	X	
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
b If "Yes," enter the name of the foreign country			
See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
c If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		X
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7 Organizations that may receive deductible contributions under section 170(c).	7 N/A		
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		
b If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		
d If "Yes," indicate the number of Forms 8282 filed during the year	7d		
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g	N/A	
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h	N/A	
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8 N/A		
9 Sponsoring organizations maintaining donor advised funds.			
a Did the sponsoring organization make any taxable distributions under section 4966?	9a N/A		
b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b N/A		
10 Section 501(c)(7) organizations. Enter:			
a Initiation fees and capital contributions included on Part VIII, line 12	10a N/A		
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b		
11 Section 501(c)(12) organizations. Enter:			
a Gross income from members or shareholders	11a 73,758,018.		
b Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)	11b 5,500,199.		
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b N/A		
13 Section 501(c)(29) qualified nonprofit health insurance issuers.			
a Is the organization licensed to issue qualified health plans in more than one state?	13a N/A		
Note: See the instructions for additional information the organization must report on Schedule O.			
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b		
c Enter the amount of reserves on hand	13c		
14a Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?	15		X
If "Yes," see the instructions and file Form 4720, Schedule N.			
16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X
If "Yes," complete Form 4720, Schedule O.			
17 Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17 N/A		
If "Yes," complete Form 6069.			

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

☒**Section A. Governing Body and Management**

	1a	1b	2	3	4	5	6	7a	7b	8a	8b	9	Yes	No
1a Enter the number of voting members of the governing body at the end of the tax year	9													
If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.														
b Enter the number of voting members included on line 1a, above, who are independent		9												
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?			2											X
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?				3										X
4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?				4	X									
5 Did the organization become aware during the year of a significant diversion of the organization's assets?				5										X
6 Did the organization have members or stockholders?				6	X									
7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?				7a	X									
b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?				7b	X									
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:														
a The governing body?				8a	X									
b Each committee with authority to act on behalf of the governing body?				8b							X			
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O				9										X

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

	10a	10b	11a	12a	12b	12c	13	14	15a	15b	16a	16b	Yes	No
10a Did the organization have local chapters, branches, or affiliates?	10a													X
b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?		10b												
11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?			11a	X										
b Describe on Schedule O the process, if any, used by the organization to review this Form 990.														
12a Did the organization have a written conflict of interest policy? If "No," go to line 13				12a	X									
b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?					12b	X								
c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done						12c	X							
13 Did the organization have a written whistleblower policy?							13	X						
14 Did the organization have a written document retention and destruction policy?								14	X					
15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?														
a The organization's CEO, Executive Director, or top management official									15a	X				
b Other officers or key employees of the organization										15b	X			
If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.														
16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?											16a			X
b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?												16b		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed **NONE**

18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
☒ Own website ☐ Another's website ☒ Upon request ☐ Other (explain on Schedule O)

19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records **GAYLE GOUKER, CFO - (970) 249-4572**
PO BOX 910, MONTROSE, CO 81402

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

☒**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees****1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."
 - List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
 - List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
 - List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.
- See the instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) JASEN BRONEC CHIEF EXECUTIVE OFFICER (JAN-MAY)	50.00 10.00			X				342,038.	19,423.	167,196.
(2) VIRGINIA HARMAN CHIEF OPERATIONS OFFICER (JAN-SEPT)	47.00 10.00			X				213,025.	13,846.	70,835.
(3) JAMES HENEGHAN CHIEF POWER SUPPLY OFFICER	50.00			X				183,398.	0.	99,380.
(4) B KENT BLACKWELL CHIEF TECHNOLOGY OFFICER	50.00 10.00			X				188,407.	30,000.	48,973.
(5) ROBERT T. HALL OPERATIONS MANAGER	41.00					X		152,052.	0.	101,701.
(6) ROBERT I. THAUTE NETWORK AND SECURITY	40.00					X		154,168.	0.	67,425.
(7) CHAD STICKLER SAFETY	40.00					X		134,818.	0.	79,249.
(8) WADE PYNES CHIEF FINANCIAL OFFICER (JAN-SEPT)	50.00 10.00			X				152,138.	17,789.	38,190.
(9) NATHAN PUDERBAUGH LINEMAN/SERVICE TRUCK	43.00					X		133,925.	0.	64,962.
(10) KATHY MCKIE HR DIRECTOR	45.00				X			162,558.	0.	24,611.
(11) MATEUSZ PENA ENGINEERING MANAGER	40.00					X		152,655.	0.	22,595.
(12) ALYSSA CLEMSEN ROBERTS CHIEF EXECUTIVE OFFICER (AUG-DEC)	50.00			X				128,074.	0.	24,035.
(13) STACIA CANNON VICE PRESIDENT	8.50 1.00	X		X				18,000.	0.	0.
(14) DAMON L. LOCKHART DIRECTOR	8.00 1.00	X						17,755.	0.	0.
(15) KYLE MARTINEZ PRESIDENT	7.30 1.00	X		X				17,400.	0.	0.
(16) WILLIAM PATTERSON DIRECTOR	8.10 1.00	X						17,225.	0.	0.
(17) ENNO HEUSCHER ASST. SECRETARY/TREASURER	4.20 1.00	X		X				15,205.	0.	0.

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(18) JOHN FLEMING SECRETARY/TREASURER	3.10 1.00	X		X				14,165.	0.	0.
(19) KENNETH WATSON DIRECTOR	3.10 1.00	X						13,850.	0.	0.
(20) LESLIE CHRISTIAN HAUCK DIRECTOR (JAN-JULY)	6.00 1.00	X						9,850.	0.	0.
(21) BRADLEY R HARDING DIRECTOR (JAN-AUG)	4.30 1.00	X						9,055.	0.	0.
(22) GAYLE L. GOUKER CHIEF FINANCIAL OFFICER (DEC)	40.00			X				7,751.	0.	0.
(23) JACOB GRAY DIRECTOR (NOV-DEC)	3.10 1.00	X						2,000.	0.	0.
(24) KEVIN WILLIAMS DIRECTOR (NOV-DEC)	4.70 1.00	X						1,960.	0.	0.
1b Subtotal								2,241,472.	81,058.	809,152.
c Total from continuation sheets to Part VII, Section A								0.	0.	0.
d Total (add lines 1b and 1c)								2,241,472.	81,058.	809,152.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

47

- 3** Did the organization list any **former** officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual
- 4** For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual
- 5** Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

	Yes	No
3		X
4	X	
5		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
LIGHTWORKS FIBER & CONSULTING LLC P.O. BOX 193, HOTCHKISS, CO 81419	FIBER CONSTRUCTION	5,927,218.
WASATCH ELECTRIC P.O. BOX 26588, SALT LAKE, UT 84126	FIBER CONSTRUCTION	917,465.
IRELAND STAPLETON PRYOR & PASCOE PC 717 17TH ST, STE 2800, DENVER, CO 80202	LEGAL SERVICES	520,297.
RECHT KORNFELD PC 1600 STOUT ST, SUITE 1400, DENVER, CO 80202	LEGAL SERVICES	295,924.
COHICK EXCAVATION, LLC 20891 IRIS RD, AUSTIN, CO 81410	FIBER CONSTRUCTION	242,296.

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization

6

Part VIII Statement of RevenueCheck if Schedule O contains a response or note to any line in this Part VIII ☒

				(A)	(B)	(C)	(D)
				Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants and Other Similar Amounts	1 a Federated campaigns	1a					
	b Membership dues	1b					
	c Fundraising events	1c					
	d Related organizations	1d					
	e Government grants (contributions)	1e					
	f All other contributions, gifts, grants, and similar amounts not included above ...	1f					
	g Noncash contributions included in lines 1a-1f	1g	\$				
	h Total. Add lines 1a-1f						
Program Service Revenue	2 a SALES OF ELECTRICITY	Business Code	221000	69,307,619.	69,307,619.		
	b SERVICE FEES		221000	1,492,875.	1,492,875.		
	c PATRONAGE DIVIDENDS		221000	807,889.	807,889.		
	d RENEWABLE ENERGY CREDITS		221000	281,672.	281,672.		
	e ELECTRIC WHEELING		221000	22,348.	22,348.		
	f All other program service revenue		221000	56,363.	56,363.		
	g Total. Add lines 2a-2f			71,968,766.			
	3 Investment income (including dividends, interest, and other similar amounts)			693,774.		574,596.	119,178.
4 Income from investment of tax-exempt bond proceeds							
5 Royalties							
Other Revenue	6 a Gross rents	6a	(i) Real (ii) Personal				
	b Less: rental expenses	6b					
	c Rental income or (loss)	6c					
	d Net rental income or (loss)						
	7 a Gross amount from sales of assets other than inventory	7a	(i) Securities (ii) Other	47,750.			
	b Less: cost or other basis and sales expenses	7b		3,352.			
	c Gain or (loss)	7c		44,398.			
	d Net gain or (loss)			44,398.			44,398.
	8 a Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18	8a					
	b Less: direct expenses	8b					
	c Net income or (loss) from fundraising events						
	9 a Gross income from gaming activities. See Part IV, line 19	9a					
	b Less: direct expenses	9b					
	c Net income or (loss) from gaming activities						
10 a Gross sales of inventory, less returns and allowances	10a						
b Less: cost of goods sold	10b						
c Net income or (loss) from sales of inventory							
Miscellaneous Revenue	11 a ELEVATE FIBER LEASE - GRANT	Business Code	517000	3,360,261.		3,360,261.	
	b ELEVATE FIBER LEASE		517000	2,626,602.		2,626,602.	
	c PPP LOAN FORGIVENESS		221000	2,447,500.			2,447,500.
	d All other revenue		517000	622,718.		325,028.	297,690.
	e Total. Add lines 11a-11d			9,057,081.			
	12 Total revenue. See instructions			81,764,019.	71,968,766.	6,886,487.	2,908,766.

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☒ X

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	22,986.			
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members	4,170,529.			
5 Compensation of current officers, directors, trustees, and key employees	1,987,074.			
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	5,805,472.			
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	564,819.			
9 Other employee benefits	1,306,730.			
10 Payroll taxes	534,688.			
11 Fees for services (nonemployees):				
a Management				
b Legal				
c Accounting				
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch O.)				
12 Advertising and promotion				
13 Office expenses				
14 Information technology				
15 Royalties				
16 Occupancy				
17 Travel				
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings				
20 Interest	4,973,772.			
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	8,793,636.			
23 Insurance				
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
a PURCHASED POWER	38,936,797.			
b ADMIN & GENERAL EXPENSE	3,092,024.			
c DISTRIBUTION EXPENSE	2,063,097.			
d TAXES	733,746.			
e All other expenses	1,517,673.			
25 Total functional expenses. Add lines 1 through 24e	74,503,043.			
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here ☐ if following SOP 98-2 (ASC 958-720)

Part X Balance SheetCheck if Schedule O contains a response or note to any line in this Part X ☐

		(A) Beginning of year		(B) End of year
Assets	1 Cash - non-interest-bearing	11,047,284.	1	22,402,629.
	2 Savings and temporary cash investments	7,750,000.	2	1,664,116.
	3 Pledges and grants receivable, net		3	
	4 Accounts receivable, net	6,425,144.	4	13,023,517.
	5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		5	
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
	7 Notes and loans receivable, net	17,519,708.	7	14,304,098.
	8 Inventories for sale or use	3,674,129.	8	4,714,530.
	9 Prepaid expenses and deferred charges	3,595,156.	9	3,911,031.
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 268,546,374.		
	b Less: accumulated depreciation	10b 101,378,812.		
		162,566,073.	10c	167,167,562.
	11 Investments - publicly traded securities		11	
	12 Investments - other securities. See Part IV, line 11	-5,072,809.	12	-4,859,357.
	13 Investments - program-related. See Part IV, line 11	4,412,075.	13	4,802,608.
	14 Intangible assets		14	
15 Other assets. See Part IV, line 11	6,353,246.	15	6,137,339.	
16 Total assets. Add lines 1 through 15 (must equal line 33)	218,270,006.	16	233,268,073.	
Liabilities	17 Accounts payable and accrued expenses	8,046,589.	17	8,756,849.
	18 Grants payable		18	
	19 Deferred revenue		19	
	20 Tax-exempt bond liabilities		20	
	21 Escrow or custodial account liability. Complete Part IV of Schedule D	1,299,092.	21	1,194,779.
	22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		22	
	23 Secured mortgages and notes payable to unrelated third parties	138,875,737.	23	143,777,805.
	24 Unsecured notes and loans payable to unrelated third parties	2,447,500.	24	
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D	20,165,788.	25	23,877,126.
	26 Total liabilities. Add lines 17 through 25	170,834,706.	26	177,606,559.
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 27, 28, 32, and 33.			
	27 Net assets without donor restrictions		27	
	28 Net assets with donor restrictions		28	
	Organizations that do not follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 29 through 33.			
	29 Capital stock or trust principal, or current funds	0.	29	0.
	30 Paid-in or capital surplus, or land, building, or equipment fund	0.	30	0.
	31 Retained earnings, endowment, accumulated income, or other funds	47,435,300.	31	55,661,514.
	32 Total net assets or fund balances	47,435,300.	32	55,661,514.
	33 Total liabilities and net assets/fund balances	218,270,006.	33	233,268,073.

Part XI Reconciliation of Net AssetsCheck if Schedule O contains a response or note to any line in this Part XI ☒

1	Total revenue (must equal Part VIII, column (A), line 12)	1	81,764,019.
2	Total expenses (must equal Part IX, column (A), line 25)	2	74,503,043.
3	Revenue less expenses. Subtract line 2 from line 1	3	7,260,976.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	47,435,300.
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain on Schedule O)	9	965,238.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	55,661,514.

Part XII Financial Statements and ReportingCheck if Schedule O contains a response or note to any line in this Part XII ☒

	Yes	No
1 Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.		
2a Were the organization's financial statements compiled or reviewed by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		X
b Were the organization's financial statements audited by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	X	
c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? _____ If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.	X	
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? _____		X
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits _____		

Form 990 (2021)

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.**

▶ **Attach to Form 990.**

▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

OMB No. 1545-0047

2021

**Open to Public
Inspection**

Name of the organization

DELTA MONTROSE ELECTRIC ASSOCIATION

Employer identification number

84-0185658

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate value of contributions to (during year)		
3 Aggregate value of grants from (during year)		
4 Aggregate value at end of year		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?	<input type="checkbox"/> Yes	<input type="checkbox"/> No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?	<input type="checkbox"/> Yes	<input type="checkbox"/> No

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

<input type="checkbox"/> Preservation of land for public use (for example, recreation or education)	<input type="checkbox"/> Preservation of a historically important land area
<input type="checkbox"/> Protection of natural habitat	<input type="checkbox"/> Preservation of a certified historic structure
<input type="checkbox"/> Preservation of open space	

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Tax Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶

4 Number of states where property subject to conservation easement is located ▶

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \$

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1

(ii) Assets included in Form 990, Part X

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

a Revenue included on Form 990, Part VIII, line 1

b Assets included in Form 990, Part X

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):

a ☐ Public exhibition

d ☐ Loan or exchange program

b ☐ Scholarly research

e ☐ Other _____

c ☐ Preservation for future generations

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets

to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☒ No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☒ No

b If "Yes," explain the arrangement in Part XIII and complete the following table:

c Beginning balance

d Additions during the year

e Distributions during the year

f Ending balance

	Amount
1c	
1d	
1e	
1f	

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☒ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII ☒

Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

a Board designated or quasi-endowment %

b Permanent endowment %

c Term endowment %

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

(i) Unrelated organizations

(ii) Related organizations

	Yes	No
3a(i)		
3a(ii)		
3b		

b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?

4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		4,093,882.		4,093,882.
b Buildings		12,055,393.	2,181,642.	9,873,751.
c Leasehold improvements				
d Equipment		238,346,708.	99,197,170.	139,149,538.
e Other		14,050,391.		14,050,391.
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)				167,167,562.

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶	

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) CUSTOMER ENERGY PREPAYMENTS	239,750.
(3) ACCUMULATED PROVISION FOR	
(4) RETIREMENT SICK LEAVE	179,649.
(5) ACCRUED OPERATING TAXES	1,009,173.
(6) DEFERRED CREDITS - REGULATORY	
(7) LIABILITY	12,750,000.
(8) DEFERRED CREDITS	8,898,554.
(9) CUSTOMER DEPOSIT - GUZMAN ENERGY	800,000.
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶	23,877,126.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII... ☒

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
a	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b		
c	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b		4c	
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.)		5	

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
a	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b		4c	
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)		5	

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART IV, LINE 2B:

PURSUANT TO THE BYLAWS OF THE COOPERATIVE, A PATRON IS DEEMED TO HAVE CONTRIBUTED HIS/HER/ITS PATRONAGE CAPITAL RETIREMENT IF THE RESPECTIVE CHECK OR OTHER FORM OF PAYMENT HAS BEEN UNCLAIMED FOR A PERIOD OF THREE YEARS, AND FOR WHICH PROPER NOTIFICATION TO THE PATRON HAS BEEN MADE. SUCH UNCLAIMED PATRONAGE CAPITAL RETIREMENTS ARE USED TO ESTABLISH A FUND FOR EDUCATIONAL, CHARITABLE, ALTERNATIVE OR ENERGY PURPOSES AND FOR OTHER ACTIVITIES APPROVED BY THE BOARD OF DIRECTORS THAT WILL BENEFIT THE COOPERATIVE'S SERVICE TERRITORY. THE APPLICABLE BOARD POLICY PROVIDES SPECIFIC GUIDANCE REGARDING THE ELIGIBLE GRANTS AND SCHOLARSHIPS.

PART X, LINE 2:

Part XIII Supplemental Information *(continued)*

THE ASSOCIATION HAS ADOPTED THE "UNCERTAIN TAX POSITIONS" PROVISIONS OF ACCOUNTING PRINCIPLES GENERALLY ACCEPTED IN THE UNITED STATES OF AMERICA. THE PRIMARY TAX POSITION OF THE ASSOCIATION IS ITS FILING STATUS AS A TAX EXEMPT ENTITY. THE ASSOCIATION DETERMINED THAT IT IS MORE LIKELY THAN NOT THAT ITS TAX POSITION WILL BE SUSTAINED UPON EXAMINATION BY THE INTERNAL REVENUE SERVICE OR APPLICABLE STATE TAXING AUTHORITY AND THAT ALL TAX BENEFITS ARE LIKELY TO BE REALIZED UPON SETTLEMENT WITH TAXING AUTHORITIES.

PART IX:

THE AMOUNT OF OTHER ASSETS ON FORM 990, PAGE 11, PART X, LINE 15 DOES NOT EQUAL OR EXCEED 5% OF THE TOTAL ASSETS ON FORM 990, PAGE 11, PART X, LINE 16, COLUMN B. CONSEQUENTLY, IN ACCORDANCE WITH IRS INSTRUCTIONS, SCHEDULE D, PART IX HAS BEEN LEFT BLANK.

**SCHEDULE J
(Form 990)**

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public
Inspection

Name of the organization

DELTA MONTROSE ELECTRIC ASSOCIATION

Employer identification number

84-0185658

Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- | | |
|--|--|
| <input type="checkbox"/> First-class or charter travel | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees |
| <input type="checkbox"/> Discretionary spending account | <input type="checkbox"/> Personal services (such as maid, chauffeur, chef) |

b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?

3 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- | | |
|--|---|
| <input type="checkbox"/> Compensation committee | <input type="checkbox"/> Written employment contract |
| <input type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study |
| <input type="checkbox"/> Form 990 of other organizations | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

a Receive a severance payment or change-of-control payment?

b Participate in or receive payment from a supplemental nonqualified retirement plan?

c Participate in or receive payment from an equity-based compensation arrangement?

If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.

5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

a The organization?

b Any related organization?

If "Yes" on line 5a or 5b, describe in Part III.

6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

a The organization?

b Any related organization?

If "Yes" on line 6a or 6b, describe in Part III.

7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III

8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III

9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

Yes No

1b		
2		
4a		X
4b		X
4c		X
5a		
5b		
6a		
6b		
7		
8		
9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2021

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) JASEN BRONEC CHIEF EXECUTIVE OFFICER (JAN-MAY)	(i)	106,725.	0.	235,313.	146,446.	20,750.	509,234.	175,805.
	(ii)	19,423.	0.	0.	0.	0.	19,423.	0.
(2) VIRGINIA HARMAN CHIEF OPERATIONS OFFICER (JAN-SEPT)	(i)	128,037.	0.	84,988.	47,703.	23,132.	283,860.	0.
	(ii)	13,846.	0.	0.	0.	0.	13,846.	0.
(3) JAMES HENEGHAN CHIEF POWER SUPPLY OFFICER	(i)	171,508.	0.	11,890.	81,161.	18,219.	282,778.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) B KENT BLACKWELL CHIEF TECHNOLOGY OFFICER	(i)	180,139.	0.	8,268.	22,475.	26,498.	237,380.	0.
	(ii)	30,000.	0.	0.	0.	0.	30,000.	0.
(5) ROBERT T. HALL OPERATIONS MANAGER	(i)	139,914.	4,500.	7,638.	75,764.	25,937.	253,753.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) ROBERT I. THAUTE NETWORK AND SECURITY	(i)	124,638.	0.	29,530.	36,058.	31,367.	221,593.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) CHAD STICKLER SAFETY	(i)	121,104.	7,850.	5,864.	66,254.	12,995.	214,067.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(8) WADE PYNES CHIEF FINANCIAL OFFICER (JAN-SEPT)	(i)	121,913.	0.	30,225.	15,559.	22,631.	190,328.	0.
	(ii)	17,789.	0.	0.	0.	0.	17,789.	0.
(9) NATHAN PUDERBAUGH LINEMAN/SERVICE TRUCK	(i)	122,792.	500.	10,633.	44,669.	20,293.	198,887.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(10) KATHY MCKIE HR DIRECTOR	(i)	160,555.	0.	2,003.	19,058.	5,553.	187,169.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(11) MATEUSZ PENA ENGINEERING MANAGER	(i)	147,785.	4,500.	370.	18,079.	4,516.	175,250.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(12) ALYSSA CLEMSSEN ROBERTS CHIEF EXECUTIVE OFFICER (AUG-DEC)	(i)	100,933.	26,628.	513.	12,548.	11,487.	152,109.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART II, COLUMN C:

INCLUDED IN THIS AMOUNT IS THE INCREASE IN ACTUARIAL VALUE OF BENEFITS PAYABLE UNDER A DEFINED BENEFIT RETIREMENT PLAN. THE CONTRIBUTION RATE FOR PARTICIPANTS IN THE NRECA R&S DEFINED BENEFIT PENSION PLAN ARE THE SAME FOR ALL INDIVIDUALS IN THIS MULTI-EMPLOYER PLAN. THE CHANGE IN ACTUARIAL VALUE FOR EACH PARTICIPANT, HOWEVER, VARIES WITH AGE, YEARS OF SERVICE AND THE CURRENT INTEREST RATE ENVIRONMENT. IN OTHER WORDS, THE OLDER A PLAN PARTICIPANT IS, THE GREATER THE INCREASE IN THAT INDIVIDUAL'S CHANGE IN ACTUARIAL VALUE, ALL OTHER THINGS BEING EQUAL. BECAUSE THIS RELATES TO A MULTI-EMPLOYER PLAN, CASH CONTRIBUTIONS TO THE PLAN IN LIEU OF THE ACTUARIAL INCREASE ARE EXPENSED IN THE FINANCIAL STATEMENTS.

JASEN BRONEC:

TOTAL REPORTED IN COLUMN C	\$ 146,446
LESS: ACTUARIAL INCREASE IN DEFINED BENEFIT PLAN	(146,446)
ADD: CASH CONTRIBUTED TO DEFINED BENEFIT PLAN	26,463
EXPENSE TO THE COOPERATIVE	\$ 26,463

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

VIRGINIA HARMAN:

TOTAL REPORTED IN COLUMN C \$ 47,703

LESS: ACTUARIAL INCREASE IN DEFINED BENEFIT PLAN (47,703)

ADD: CASH CONTRIBUTED TO DEFINED BENEFIT PLAN 25,985

EXPENSE TO THE COOPERATIVE \$ 25,985

JAMES HENEGHAN:

TOTAL REPORTED IN COLUMN C \$ 81,161

LESS: ACTUARIAL INCREASE IN DEFINED BENEFIT PLAN (81,161)

ADD: CASH CONTRIBUTED TO DEFINED BENEFIT PLAN 30,113

EXPENSE TO THE COOPERATIVE \$ 30,113

ROBERT T. HALL:

TOTAL REPORTED IN COLUMN C \$ 75,764

LESS: ACTUARIAL INCREASE IN DEFINED BENEFIT PLAN (75,764)

ADD: CASH CONTRIBUTED TO DEFINED BENEFIT PLAN 25,687

EXPENSE TO THE COOPERATIVE \$ 25,687

BRYAN KENT BLACKWELL:

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

TOTAL REPORTED IN COLUMN C \$ 22,475

LESS: ACTUARIAL INCREASE IN DEFINED BENEFIT PLAN (0)

ADD: CASH CONTRIBUTED TO DEFINED BENEFIT PLAN 0

EXPENSE TO THE COOPERATIVE \$ 22,475

ROBERT THAUTE:

TOTAL REPORTED IN COLUMN C \$ 36,058

LESS: ACTUARIAL INCREASE IN DEFINED BENEFIT PLAN (36,058)

ADD: CASH CONTRIBUTED TO DEFINED BENEFIT PLAN 20,770

EXPENSE TO THE COOPERATIVE \$ 20,770

CHAD STICKLER:

TOTAL REPORTED IN COLUMN C \$ 66,254

LESS: ACTUARIAL INCREASE IN DEFINED BENEFIT PLAN (66,254)

ADD: CASH CONTRIBUTED TO DEFINED BENEFIT PLAN 22,102

EXPENSE TO THE COOPERATIVE \$ 22,102

NATHAN PUDEBAUGH:

TOTAL REPORTED IN COLUMN C \$ 44,669

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

LESS: ACTUARIAL INCREASE IN DEFINED BENEFIT PLAN	(44,669)
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ADD: CASH CONTRIBUTED TO DEFINED BENEFIT PLAN	17,845
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EXPENSE TO THE COOPERATIVE	\$ 17,845
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WADE PYNES:

TOTAL REPORTED IN COLUMN C	\$ 15,559
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LESS: ACTUARIAL INCREASE IN DEFINED BENEFIT PLAN	(0)
--	-------

ADD: CASH CONTRIBUTED TO DEFINED BENEFIT PLAN	0
---	---

EXPENSE TO THE COOPERATIVE	\$ 15,559
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KATHY MCKIE:

TOTAL REPORTED IN COLUMN C	\$ 19,058
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LESS: ACTUARIAL INCREASE IN DEFINED BENEFIT PLAN	(0)
--	-------

ADD: CASH CONTRIBUTED TO DEFINED BENEFIT PLAN	0
---	---

EXPENSE TO THE COOPERATIVE	\$ 19,058
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MATEUSZ PENA:

TOTAL REPORTED IN COLUMN C	\$ 18,079
----------------------------	-----------

LESS: ACTUARIAL INCREASE IN DEFINED BENEFIT PLAN	(0)
--	-------

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

ADD: CASH CONTRIBUTED TO DEFINED BENEFIT PLAN 0

EXPENSE TO THE COOPERATIVE \$ 18,079

ALYSSA CLEMSEN ROBERTS:

TOTAL REPORTED IN COLUMN C \$ 12,548

LESS: ACTUARIAL INCREASE IN DEFINED BENEFIT PLAN (0)

ADD: CASH CONTRIBUTED TO DEFINED BENEFIT PLAN 0

EXPENSE TO THE COOPERATIVE \$ 12,548

PART II, COLUMN F:

THE \$172,805 REPORTED IN COLUMN F WAS A PAYOUT OF A 457(B) DEFERRED
COMPENSATION PLAN FOR JASEN BRONEC. ANNUAL DEFERRALS UNDER THE PLAN ARE
EXCLUDED FROM BOX 1 W-2 WAGES BUT REPORTED IN BOX 5 W-2 WAGES, WHICH
WAS THE BASIS FOR FORM 990, PART VII AND SCHEDULE J, PART II REPORTING
IN PRIOR YEARS. HOWEVER, BECAUSE A PAYOUT OCCURRED DURING 2021, THE
AMOUNTS PREVIOUSLY DEFERRED WERE REPORTED IN BOX 1 W-2 WAGES. THIS
MADE THE BOX 1 W-2 WAGES GREATER THAN THE BOX 5 W-2 WAGES. BECAUSE THE
INSTRUCTIONS FOR FORM 990, PART VII AND SCHEDULE J, PART II REQUIRE THE
COOPERATIVE TO REPORT THE GREATER OF BOX 1 OR BOX 5 W-2 WAGES, BOX 1

Part III

Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

WAS USED, WHICH RESULTS IN THE SAME DEFERRED COMPENSATION BENEFITS
BEING REPORTED TWICE - ONCE WHEN INCLUDED IN BOX 5 W-2 WAGES AND AGAIN
WHEN INCLUDED IN BOX 1.

SCHEDULE O
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

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Inspection

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DELTA MONTROSE ELECTRIC ASSOCIATION

Employer identification number
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FORM 990, LINE B - AMENDED RETURN

ON AUGUST 24, 2021, THE BOARD OF DIRECTORS AMENDED THE BYLAWS AFTER A
COMPREHENSIVE REVIEW. A SUMMARY OF THESE AMENDMENTS IS INCLUDED IN THE
SCHEDULE O DISCLOSURE FOR FORM 990, PART VI, LINE 4.

WHEN THE 2021 FORM 990 WAS ORIGINALLY FILED, THE SUMMARY OF BYLAW
AMENDMENTS INCORRECTLY SUMMARIZED THE IMPACT OF CHANGES MADE TO SECTION
2.1 AND INADVERTENTLY INCLUDED A NEW SECTION 2.8 ON BINDING
ARBITRATION THAT WAS ULTIMATELY NOT ADOPTED BY THE BOARD.

FIRST, THE SUMMARY FOR SECTION 2.1 ON QUALIFICATIONS AND OBLIGATIONS
IMPLIES THAT IT WAS MODIFIED FOR ONLY LEGAL ENTITY PERSONS. HOWEVER,
THE MEMBERSHIP QUALIFICATIONS AND OBLIGATIONS WERE MODIFIED FOR ALL
PERSONS ELIGIBLE FOR MEMBERSHIP. THE DEFINITION OF THE TERM "PERSON"
DID NOT CHANGE AND CONTINUES TO BE DEFINED AS ANY PERSON, FIRM,
ASSOCIATION, CORPORATION, COOPERATIVE OR BODY POLITIC OR SUBDIVISION
THEREOF OR ANY OTHER LEGAL ENTITY. ACCORDINGLY, THE SCHEDULE O
DISCLOSURE FOR FORM 990, PART VI, LINE 4 HAS BEEN MODIFIED SO THAT THE
TERM "LEGAL ENTITY" WAS REPLACED WITH THE DEFINED TERM "PERSON" SO THAT
IT IS CLEAR THAT THE AMENDMENT APPLIES TO ALL QUALIFYING PERSONS AND
NOT JUST LEGAL ENTITIES.

SECONDLY, THE SUMMARY OF BYLAW CHANGES INADVERTENTLY INCLUDED THE
CONTENTS OF A NEW SECTION 2.8 ON BINDING ARBITRATION; THE PURPOSE OF
WHICH WAS TO PROVIDE THE FRAMEWORK AND CONTROLLING LAW FOR DISPUTE
RESOLUTION BETWEEN THE COOPERATIVE AND ITS MEMBERS. ALTHOUGH SECTION

Name of the organization

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2.8 BINDING ARBITRATION WAS CONSIDERED BY THE BOARD IN AN EARLY REDLINE DRAFT OF THE PROPOSED AMENDMENTS, SECTION 2.8 WAS EXCLUDED FROM THE FINAL VERSION THAT THE BOARD APPROVED ON AUGUST 24, 2021 AND IS NOT PART OF THE BYLAWS CURRENTLY IN EFFECT FOR THE COOPERATIVE AND ITS MEMBERS. THEREFORE, THE COOPERATIVE HAS AMENDED THE 2021 FORM 990 IN ORDER TO REMOVE SECTION 2.8 BINDING ARBITRATION FROM THE SCHEDULE O DISCLOSURE FOR FORM 990, PART VI, LINE 4.

FORM 990, PART I, LINE 5:

THE NUMBER OF EMPLOYEES REPORTED ON LINE 5 REPRESENTS THE NUMBER OF W-2'S ISSUED BY THE COOPERATIVE AND NOT NECESSARILY THE NUMBER OF EMPLOYEES NORMALLY EMPLOYED BY THE COOPERATIVE AND REPORTED TO RUS.

FORM 990, PART VI, SECTION A, LINE 4:

DURING THE YEAR THE COOPERATIVE'S BYLAWS WERE AMENDED. THE FOLLOWING IS A SUMMARY OF THE CHANGES MADE:

ARTICLE 2 - MEMBERSHIP, SECTION 2.1 QUALIFICATIONS AND OBLIGATIONS WAS AMENDED TO PROVIDE THAT ANY PERSON WILL BECOME A MEMBER WHEN THAT PERSON HAS COMPLETED A WRITTEN MEMBERSHIP APPLICATION; AGREES TO RECEIVE, PURCHASE OR OTHERWISE USE ELECTRIC ENERGY PROVIDED BY THE COOPERATIVE; GRANTS TO THE COOPERATIVE A WRITTEN EASEMENT FOR USE OF THE MEMBER'S PROPERTY FOR BOTH ELECTRIC AND COMMERCIAL TELECOMMUNICATIONS PURPOSES; AND AGREES TO COMPLY WITH THE COOPERATIVE'S GOVERNING DOCUMENTS. ALSO ADDED THE MEMBER WILL BE BOUND BY THE COOPERATIVE'S RATE, FEE, DEPOSIT, OR PRICE SCHEDULES. NOTWITHSTANDING ANYTHING TO THE CONTRARY IN THE BYLAWS, A PERSON WHO ONLY HAS AN IDLE SERVICE WITH THE COOPERATIVE IS NOT A MEMBER. THE DEFINITION

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OF PERSON DID NOT CHANGE.

SECTION 2.2 JOINT MEMBERSHIP WAS CHANGED TO CLARIFY THAT QUALIFIED PERSONS BECOME JOINT MEMBERS IN THE SAME MANNER AS MEMBERS BECOME MEMBERS. SECTION 2.2 (G) WAS AMENDED TO SAY THAT UPON DEATH OR TERMINATION OF ONE PERSON WHO IS A PARTY TO A JOINT MEMBERSHIP, SUCH JOINT MEMBERSHIP SHALL BE HELD SOLELY BY THE REMAINING JOINT MEMBER(S) AND ANY PATRONAGE CAPITAL WILL REMAIN WITH THE MEMBERSHIP. ONE OR MORE JOINT MEMBERS MAY REQUEST THE TERMINATION OF SUCH JOINT MEMBERSHIP AND ANY PERSON MAY APPLY FOR A NEW MEMBERSHIP AS PROVIDED BY THE BYLAWS. SUCH TERMINATION DOES NOT RELEASE ANY PERSON FROM ANY DEBTS OR LIABILITIES DUE THE COOPERATIVE.

SECTION 2.4 EVIDENCE OF MEMBERSHIP WAS REVISED TO DELETE THE PROVISION THAT THE COOPERATIVE WOULD MAINTAIN A WRITTEN OR ELECTRONIC RECORD OF CURRENT MEMBERS THAT INDICATED WHETHER OR NOT THE MEMBER WAS ENTITLED TO VOTE.

SECTION 2.5 PURCHASE OF ELECTRIC SERVICE WAS AMENDED TO ADD "THE COOPERATIVE WILL USE REASONABLE EFFORTS TO FURNISH DEPENDABLE ELECTRIC SERVICE BUT CANNOT GUARANTEE THAT ANY SERVICES WILL BE CONTINUOUS AND UNINTERRUPTED."

SECTION 2.7 SUSPENSION OF MEMBERSHIP SECTION WAS DELETED.

SECTION 2.8 TERMINATION OF MEMBERSHIP BECAME SECTION 2.7 AND (D) PARAGRAPH WAS ADDED TO READ "A MEMBER IS TERMINATED UPON THE COOPERATIVE DETERMINING, IN ITS DISCRETION, THAT THE MEMBER HAS PERMANENTLY CEASED PURCHASING ELECTRIC SERVICES FROM THE COOPERATIVE."

Name of the organization

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ARTICLE 3 - MEETINGS OF MEMBERS, SECTION 3.1 ANNUAL MEMBER MEETINGS WAS AMENDED TO SAY THAT AT THE ANNUAL MEETING THE PRESIDENT AND THE CEO MAY PROVIDE OR HAVE PROVIDED WRITTEN OR ORAL REPORTS REGARDING THE ACTIVITIES AND FINANCIAL CONDITION OF THE COOPERATIVE AND DELETED THE SENTENCE THAT ASSIGNED THAT DUTY TO THE TREASURER.

SECTION 3.2 SPECIAL MEETINGS WAS REVISED TO GIVE THE BOARD THE OPTION TO HOLD MEMBER MEETINGS ELECTRONCIALLY.

SECTION 3.3 NOTICE OF MEMBERS' MEETINGS WAS AMENDED TO ALLOW THE COOPERATIVE TO DELIVER NOTICE OF A MEMBER MEETING BY ELECTRONIC COMMUNICATION, IN ADDITION TO BY MAIL OR PERSONALLY. THE NOTICE MUST BE DELIVERED AT LEAST TEN DAYS BEFORE THE MEETING. THE DEADLINE TO RETURN BALLOTS SHALL BE POSTED ON THE COOPERATIVE WEBSITE AT LEAST 2 MONTHS BEFORE THE DEADLINE. AN ELECTRONIC NOTICE OF A MEMBER MEETING IS DEEMED DELIVERED ON THE DATE SENT BY FACSIMILE OR EMAIL.

SECTION 3.5 QUORUM WAS AMENDED TO INCLUDE MEMBERS VOTING BY MAIL BALLOT OR ELECTRONIC BALLOT COUNTED TOWARD THE MEMBER QUORUM. A MEMBER PARTICIPATING ELECTRONICALLY IN ANY MEMBER MEETING OF THE COOPERATIVE SHALL BE CONSIDERED PRESENT FOR SUCH MEMBER MEETING.

SECTION 3.8 WAS RENAMED "VOTING OPTIONS" AND STATES THAT AT THE OPTION OF THE BOARD, A MEMBER MAY VOTE ELECTRONCIALLY ON ANY MATTER IN CONJUNCTION WITH A MEMBER MEETING BY THE COOPERATIVE PROVIDING ACCESS TO A BALLOT THROUGH A SECURE AND VERIFIABLE ELECTRONIC TRANSMISSION SYSTEM ("ELECTRONIC BALLOT"). EXCEPT AS MAY BE PROVIDED BY THE BOARD, A MEMBER MAY NOT REVOKE A COMPLETED MAIL BALLOT OR ELECTRONIC BALLOT RECEIVED BY THE COOPERATIVE.

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A MEMBER'S FAILURE TO RECEIVE A MAIL BALLOT OR ELECTRONIC BALLOT DOES NOT AFFECT A VOTE OR ACTION TAKEN BY MAIL BALLOT OR ELECTRONIC BALLOT.

ARTICLE 4 - DIRECTORS, SECTION 4.1 GENERAL POWERS ADDED (D) "APPOINT A DIRECTOR TO SERVE AS A REPRESENTATIVE OF THE COOPERATIVE ON THE BOARDS OF THE COLORADO RURAL ELECTRIC ASSOCIATION ("CREA"), WESTERN UNITED ELECTRIC SUPPLY CORPORATION ("WESTERN UNITED") AND ANY OTHER SIMILAR ENTITY AS DETERMINED BY THE BOARD.

SECTION 4.3 QUALIFICATIONS WAS AMENDED TO DELETE "APPOINTMENT OF A DIRECTOR TO SERVICE AS A REPRESENTATIVE OF THE COOPERATIVE ON THE BOARDS OF COLORADO RURAL ELECTRIC ASSOCIATION ("CREA"), TRI STATE GENERATION AND TRANSMISSION ASSOCIATION ("TRI STATE"), COBANK OR OTHER SUCH ENTITY SHALL NOT DISQUALIFY A PERSON FROM SERVING ON THE BOARD."

SECTION 4.5 DISTRICTS, NOMINATIONS AND ELECTIONS, (D) PETITIONS FOR CANDIDACY WAS CHANGED TO STATE THAT A CANDIDATE MUST BE A MEMBER OF THE COOPERATIVE FOR 60 DAYS INSTEAD OF 45 DAYS BEFORE THE DATE OF THE ANNUAL MEETING AND THE CANDIDATE MUST SUBMIT A WRITTEN PETITION OF CANDIDACY NOT LESS THAN 60 DAYS PRIOR TO ANNUAL MEMBER MEETING, INSTEAD OF 45 DAYS. "AND NOT MORE THAN SEVENTY FIVE DAYS" WAS DELETED.

(F) ELECTION PROCESS WAS REVISED TO INCLUDE ELECTRONIC BALLOT VOTING AT THE OPTION OF THE BOARD. A MEMBER WHO HAS VOTED BY MAIL OR BY ELECTRONIC MEANS IS NOT ENTITLED TO VOTE AT THE ANNUAL MEMBER MEETING. THE REQUIREMENT THAT A MAIL BALLOT BE "PLACED IN A SPECIAL ENVELOPE PROVIDED FOR THE PURPOSE SO AS TO CONCEAL THE MARKING ON THE BALLOT" WAS DELETED. "FOR THE MAIL BALLOT OF A JOINT MEMBERSHIP, THE ENVELOPE OF THE MAIL BALLOT MUST INCLUDE THE

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NAME OF EACH ELIGIBLE VOTER OF THE JOINT MEMBERSHIP. ANY ONE OF THE JOINT MEMBERS MAY CAST THE MAIL BALLOT. THE JOINT MEMBER WHO CASTS THE MAIL BALLOT MUST SIGN THE RETURN ENVELOPE." WAS ADDED.

(G) ELECTION COUNT WAS AMENDED TO SAY THAT EXCEPT WHEN ALL DIRECTOR DISTRICTS AND REGIONS ARE UNCONTESTED ELECTIONS, THE BOARD SHALL ARRANGE FOR AN INDEPENDENT THIRD PARTY TO OVERSEE THE COUNTING OF THE BALLOTS. "CANDIDATES FOR THE BOARD SHALL BE GIVEN THE OPPORTUNITY TO BE PRESENT TO OBSERVE THE COUNTING OF THE BALLOTS EXCEPT THAT, IF THE COOPERATIVE HAS CONTRACTED WITH AN INDEPENDENT THIRD PARTY TO COLLECT AND COUNT BALLOTS" WAS DELETED.

SECTION 4.8 REMOVAL DIRECTORS (D) PROVIDES THAT A DIRECTOR MAY BE REMOVED UPON AN AFFIRMATIVE VOTE OF A MAJORITY OF THE MEMBERS INCLUDING VOTES IN PERSON, BY MAIL, OR AT THE OPTION OF THE BOARD BY ELECTRONIC BALLOT.

ARTICLE 5 - MEETINGS OF DIRECTORS, SECTION 5.4 QUORUM AND VOTING WAS AMENDED TO ALLOW A DIRECTOR TO PARTICIPATE AND VOTE IN ANY BOARD MEETING BY ANY MEANS OF COMMUNICATION , INCLUDING BY ELECTRONIC MEANS.

ARTICLE 6 - OFFICERS OF THE BOARD AND COOPERATIVE, SECTION 6.1 NUMBER WAS AMENDED TO ALLOW ADDITIONAL BOARD OFFICERS AS DETERMINED BY THE BOARD TO INCLUDE BUT NOT LIMITED TO ASSISTANT TREASURERS AND/OR ASSISTANT SECRETARIES. ANY SUCH ADDITIONAL OFFICERS SHALL PERFORM ALL THE DUTIES AS MAY BE ASSIGNED FROM TIME TO TIME BY THE BOARD, THE OFFICER(S) AUTHORIZED BY THE BOARD, OR THE PRESIDENT.

SECTION 6.2 ELECTION AND TERM OF OFFICE, WAS AMENDED TO STATE THAT "THE

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ELECTIONS FOR THE OFFICERS AND THE REPRESENTATIVES OF THE CREA BOARD OF DIRECTORS, THE WESTERN UNITED BOARD OF DIRECTORS, AND ANY OTHER ENTITY TO WHICH THE COOPERATIVE APPOINTS A REPRESENTATIVE SHALL BE BY SECRET BALLOT."

ARTICLE 8 - NONPROFIT OPERATION, SECTION 8.2 PATRONAGE CAPITAL IN CONNECTION WITH FURNISHING ELECTRIC SERVICE, AMENDED THE DEFINITION OF A "PATRON" TO STATE THEY ARE "A MEMBER -OR IF AUTHORIZED BY THE BOARD - A NON-MEMBER - RECEIVING ELECTRIC SERVICE FROM THE COOPERATIVE."

PART (A) CAPITAL CREDIT ALLOCATION, WAS AMENDED TO STATE THAT "ALL OPERATING INCOME AND REVENUE IN EXCESS OF OPERATING COSTS AND EXPENSES ("PATRONAGE MARGINS") ARE RECEIVED FROM THE PATRONS AS PATRONAGE CAPITAL. THE COOPERATIVE IS OBLIGATED TO ALLOCATE BY CREDITS TO A CAPITAL ACCOUNT FOR EACH PATRON ALL PATRONAGE MARGINS (A "CAPITAL CREDIT"). THE BOARD MAY, BY WRITTEN RESOLUTION, OBLIGATE THE COOPERATIVE TO ALLOCATE ON A PATRONAGE BASIS ANY ITEM OR CATEGORY OF NON-OPERATING MARGINS, WHICH AMOUNTS WILL BECOME PATRONAGE MARGINS." THE BOARD RETAINS THE AUTHORITY TO DETERMINE THE MANNER, METHOD AND TIMING OF ALLOCATING CAPITAL CREDIT IN A WRITTEN POLICY BUT THE PHRASE "THE ALLOCATION OF CAPITAL CREDITS IS IN THE DISCRETION OF THE BOARD" WAS DELETED. THE AUTHORITY TO PAY CAPITAL CREDITS AT A DISCOUNT RATE WAS MOVED TO SECTION 8.2(B).

PART (B) RETIREMENT OF CAPITAL CREDITS, WAS ALSO AMENDED TO STATE THAT "THE BOARD HAS THE AUTHORITY TO PAY CAPITAL CREDITS AT A DISCOUNTED RATE UNDER TERMS SET BY THE BOARD. FOR ANY SUCH DISCOUNTING PROGRAM, THE BOARD IS AUTHORIZED, BUT NOT REQUIRED, TO CREATE EQUITY ACCOUNTS TO RECEIVE THE DISCOUNTS, INCLUDING PERMANENT EQUITY ACCOUNTS DESIGNATED FOR INDIVIDUAL PATRONS WITH RIGHTS DETERMINED BY THE BOARD."

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A COMPLETE COPY OF THE BYLAWS CAN BE FOUND ON THE COOPERATIVE'S WEBSITE:

[HTTPS://WWW.DMEA.COM/BYLAWS.](https://www.dmea.com/bylaws)

FORM 990, PART VI, SECTION A, LINE 6:

THE COOPERATIVE WAS FORMED BY THE MEMBERS TO PROVIDE ELECTRIC SERVICE AT
COST ON A COOPERATIVE BASIS.

FORM 990, PART VI, SECTION A, LINE 7A:

THE MEMBERS OF THE COOPERATIVE VOTE TO ELECT THE BOARD OF DIRECTORS.
ELECTIONS ARE DONE ON A ONE MEMBER ONE VOTE BASIS.

FORM 990, PART VI, SECTION A, LINE 7B:

THE FOLLOWING ACTS REQUIRE APPROVAL OF THE MEMBERS OF THE COOPERATIVE:

1. DISSOLUTION/LIQUIDATION OF THE COOPERATIVE
2. MERGER OR CONSOLIDATION OF THE COOPERATIVE WITH ANOTHER ORGANIZATION
3. DISPOSAL OF A SUBSTANTIAL PORTION OF THE COOPERATIVE'S ASSETS
4. AMENDMENT TO THE ARTICLES OF INCORPORATION

FORM 990, PART VI, SECTION A, LINE 8B:

THE COOPERATIVE HAS NO COMMITTEES WITH AUTHORITY TO ACT ON BEHALF OF THE
GOVERNING BODY. THEREFORE, AND PURSUANT TO FORM 990 INSTRUCTIONS, THE
QUESTION HAS BEEN ANSWERED "NO".

FORM 990, PART VI, SECTION B, LINE 11B:

MANAGEMENT AND PAID PREPARER REVIEW DRAFTS OF FORM 990 PRIOR TO E-FILEING.
BOARD REVIEWS ANNUAL FILINGS AT MONTHLY MEETINGS.

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FORM 990, PART VI, SECTION B, LINE 12C:

THE BOARD OF DIRECTORS CONDUCT AN ANNUAL REVIEW OF THE CONFLICT OF INTEREST POLICY, AND OBTAINS THE SIGNATURE OF EACH BOARD MEMBER ACKNOWLEDGING THE REVIEW OF THE POLICY.

FORM 990, PART VI, SECTION B, LINE 15:

THE BOARD OF DIRECTORS USE A COMPENSATION SURVEY WHEN DETERMINING THE COMPENSATION OF THE CEO. THE SURVEY SHOWS COMPARATIVE SALARIES FOR CEOS FROM COOPERATIVES LOCATED IN COLORADO AND THE NATION. THE MANAGEMENT COMPENSATION PLAN IS APPROVED BY THE BOARD OF DIRECTORS.

THE BOARD AND THE CEO USE A COMPENSATION SURVEY WHEN DETERMINING THE COMPENSATION OF THE ORGANIZATION'S OTHER OFFICERS. THE SURVEY INCLUDES SALARIES FROM SIMILAR COOPERATIVES THROUGHOUT COLORADO AND THE NATION.

FORM 990, PART VI, SECTION C, LINE 19:

THE COOPERATIVE WILL PROVIDE A COMPLETE COPY OF ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND AUDITED FINANCIAL STATEMENTS TO ANY MEMBER WHO REQUESTS A COPY OF ANY SUCH DOCUMENT. THIS IS DONE IN COMPLIANCE WITH BOARD POLICY 10, SECTIONS 1-4. ANNUALLY THE COOPERATIVE PROVIDES A SUMMARIZED COPY OF THE FINANCIAL STATEMENTS TO THE MEMBERS OF THE COOPERATIVE WITH THE ANNUAL REPORT. FINALLY, THE COOPERATIVE'S BYLAWS AND FINANCIAL STATEMENTS CAN BE FOUND ON THEIR WEBSITE, WWW.DMEA.COM.

FORM 990, PARTS VI & VII:

THE COOPERATIVE ANNUALLY PROVIDES EACH DIRECTOR WHO SERVED ON THE BOARD DURING THE YEAR A QUESTIONNAIRE AND TIME LOG. THE COMPLETED QUESTIONNAIRES AND TIME LOGS ARE USED TO COMPLETE THE APPLICABLE

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QUESTIONS ON THE FORM 990 PERTAINING TO BUSINESS RELATIONSHIPS AMONG DIRECTORS, OFFICERS, AND KEY EMPLOYEES, AS WELL AS TO DETERMINE IF THERE ARE ANY TRANSACTIONS WHICH MUST BE REPORTED IN DETAIL ON SCHEDULE L - "TRANSACTIONS WITH INTERESTED PERSONS". IF THE COOPERATIVE WAS UNABLE TO OBTAIN A COMPLETED QUESTIONNAIRE AND/OR TIME LOG, THE COOPERATIVE RELIED UPON THE COMPLETED INFORMATION FOR THE PRIOR YEAR. DURING 2021, DIRECTOR HAUCK PASSED AWAY; THEREFORE, THE PRIOR YEAR QUESTIONNAIRE WAS RELIED UPON WHILE PREPARING THE 2021 RETURN.

FORM 990, PART VII, COLUMN F:

IN ORDER TO PROVIDE RETIREMENT BENEFITS TO ITS EMPLOYEES, THE COOPERATIVE HAS ESTABLISHED A DEFINED CONTRIBUTION PLAN UNDER SECTION 401(K) OF THE INTERNAL REVENUE CODE. EMPLOYER CONTRIBUTIONS TO THE PLAN ARE MADE PURSUANT TO THE PLAN DOCUMENT. ADDITIONALLY, THE COOPERATIVE PARTICIPATES IN A MULTI-EMPLOYER DEFINED BENEFIT PLAN. CONTRIBUTIONS TO THIS PLAN ARE BASED ON THE FULL FUNDING LIMITATION OF SUCH PLAN. EMPLOYER CONTRIBUTIONS FOR BOTH PLANS ARE AVAILABLE TO PARTICIPATING EMPLOYEES, INCLUDING OFFICERS AND HIGHLY COMPENSATED EMPLOYEES, MEETING THE ELIGIBILITY REQUIREMENTS OF SUCH PLANS.

THE COOPERATIVE ALSO PROVIDES HEALTH AND LIFE INSURANCE TO ALL EMPLOYEES, INCLUDING OFFICERS, THROUGH A QUALIFIED PLAN. THE AMOUNTS REPORTED ON PART VII, COLUMN (F) IS COMPRISED OF THE ACTUARIAL INCREASE IN THE DEFINED BENEFIT PLAN AND THE INSURANCE PREMIUMS PAID FOR THE BENEFIT OF THE OFFICERS AND HIGHLY COMPENSATED EMPLOYEES.

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FORM 990, PART VIII, LINE 2B:

PATRONAGE DIVIDENDS RESULT FROM THE PURCHASE OF WHOLESALE POWER FROM A GENERATION & TRANSMISSION COOPERATIVE. PATRONAGE DIVIDENDS ALSO RESULT FROM THE PAYMENT OF INTEREST FROM COOPERATIVE BANKS AND THE PURCHASE OF SUPPLIES AND SERVICES FROM OTHER COOPERATIVE ORGANIZATIONS. THE EXPENSES ASSOCIATED WITH PURCHASES FROM AND PAYMENTS TO SUCH COOPERATIVE ORGANIZATIONS ARE A DIRECT COMPONENT OF COST OF THE ELECTRIC SERVICE PROVIDED BY THE COOPERATIVE TO ITS MEMBERS.

FORM 990, PART VIII, LINE 11A:

THE CORONAVIRUS AID, RELIEF, AND ECONOMIC SECURITY ACT (CARES ACT) ESTABLISHED THE PAYCHECK PROTECTION PROGRAM (PPP) TO PROVIDE LOANS TO SMALL BUSINESSES AS A DIRECT INCENTIVE TO KEEP THEIR WORKERS ON THE PAYROLL. THE LOANS ARE FORGIVEN IF ALL EMPLOYEE RETENTION CRITERIA ARE MET AND THE FUNDS ARE USED FOR ELIGIBLE EXPENSES.

DURING 2020, THE COOPERATIVE APPLIED FOR AND RECEIVED A LOAN OF \$2,447,500. AFTER FULFILLING THE REQUIREMENTS OF THE PROGRAM, THE COOPERATIVE RECORDED THE ANTICIPATED LOAN FORGIVENESS AS INCOME, BECAUSE THE NATURE OF THE PROGRAM IS COMPRISED OF A BONA FIDE LOAN FOLLOWED BY LOAN FORGIVENESS. ALTHOUGH THE INSTRUCTIONS TO FORM 990 STATE THAT THE AMOUNT OF PPP LOANS THAT ARE FORGIVEN MAY BE REPORTED ON LINE 1E AS CONTRIBUTIONS FROM A GOVERNMENTAL UNIT, THE COOPERATIVE HAS CHOSEN TO REPORT THE PPP LOAN FORGIVENESS AS OTHER INCOME ON LINE 11A.

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FORM 990, PART VIII, LINE 11D:

OTHER REVENUE IS COMPRISED OF THE FOLLOWING:

PROCEEDS FROM POLE DAMAGE CLAIMS	\$ 53,393
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POLE ATTACHEMENT INCOME	244,297
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DISPATCHING INCOME	325,028
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TOTAL OTHER REVENUE PER FORM 990, LINE 11D	\$ 622,718
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FORM 990, PART IX:

THE ACCOUNTING RECORDS OF THE ASSOCIATION ARE MAINTAINED IN ACCORDANCE WITH THE RURAL UTILITIES SERVICE (RUS) UNIFORM SYSTEM OF ACCOUNTS (USOA) PRESCRIBED FOR RUS ELECTRIC BORROWERS. THE USOA DOES NOT RECORD EXPENSES IN THE GENERAL EXPENSE CATEGORIES PROVIDED ON PART IX LINES 1-23. THE COOPERATIVE SEPARATELY REPORTS SALARIES AND WAGES, EMPLOYEE BENEFITS, AND PAYROLL TAXES THAT ARE ALLOCATED IN ACCORDANCE WITH THEIR ACCOUNTING SYSTEM, BUT OTHER EXPENSES DESCRIBED IN LINES 1-23 ARE REPORTED ON LINE 24 UNDER THE EXPENSE CATEGORIES REQUIRED BY THE USOA.

FORM 990, PART IX, LINE 1:

ALL GRANTS, SPONSORSHIPS, AND/OR DONATIONS ARE MADE TO NON-PROFIT AND CIVIC ORGANIZATIONS THAT ARE LOCATED IN THE COOPERATIVE'S SERVICE AREA, AND ARE INTENDED TO IMPROVE THE COMMUNITIES IN WHICH OUR MEMBERS RESIDE. EACH GRANT, SPONSORSHIP, AND/OR DONATION MADE DURING THE YEAR WAS BELOW THE REPORTING THRESHOLD OF SCHEDULE I, PART II.

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FORM 990, PART IX, LINE 4:

PURSUANT TO THE FORM 990 INSTRUCTIONS, THE AMOUNT OF PATRONAGE DIVIDENDS PAID TO THE MEMBERS (HEREINAFTER REFERRED TO AS "PATRONS") SHOULD BE REPORTED ON PART IX, LINE 4. THE PHRASE "PATRONAGE DIVIDENDS PAID" REFERS TO THE PROCESS, SUBSEQUENT TO YEAR-END, BY WHICH THE COOPERATIVE ALLOCATES PATRONAGE CAPITAL TO AND, THEREFORE, OPERATES AT COST WITH ITS PATRONS.

THE COOPERATIVE'S TAX EXEMPT PURPOSE IS TO PROVIDE ELECTRICITY TO ITS PATRONS AND TO DO SO ON A COOPERATIVE BASIS. TAX LAW DEFINES "OPERATING ON A COOPERATIVE BASIS" AS SUBORDINATION OF CAPITAL, DEMOCRATIC CONTROL, AND OPERATION AT COST. THE COOPERATIVE OPERATES AT COST THROUGH THE ALLOCATION OF TRUE PATRONAGE DIVIDENDS (ALSO REFERRED TO AS ALLOCATIONS OF PATRONAGE CAPITAL) TO ITS PATRONS. PATRONAGE DIVIDENDS ARE CONSIDERED PAID IF THE ALLOCATION IS MADE (1) PURSUANT TO A PRE-EXISTING OBLIGATION, (2) FROM THE MARGINS PRODUCED FROM THE TRANSACTIONS DONE WITH OR FOR PATRONS, AND (3) IN A FAIR AND EQUITABLE MANNER ON THE BASIS OF PATRONAGE (I.E. PURCHASES). ADDITIONALLY, THE ALLOCATION OF PATRONAGE DIVIDENDS SHOULD BE MADE WITHIN A REASONABLE TIME PERIOD AFTER THE CLOSE OF THE COOPERATIVE'S YEAR-END OF DECEMBER 31. EACH ONE OF THESE REQUIREMENTS FOR A TRUE PATRONAGE DIVIDEND IS PROVIDED FOR IN THE NON-PROFIT OPERATION ARTICLE OF THE BYLAWS.

THE AMOUNT REPORTED ON PART IX, LINE 4 REPRESENTS THE AMOUNT OF PATRONAGE CAPITAL THAT IS EITHER ALLOCATED OR TO BE ALLOCATED TO THE PATRONS RESULTING FROM THEIR PURCHASE OF ELECTRICITY FROM THE COOPERATIVE FOR THE 2021 CALENDAR YEAR. BECAUSE PATRONAGE DIVIDENDS ARE THE PROCESS BY WHICH THE COOPERATIVE OPERATES AT COST WITH ITS PATRONS

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AND THEREBY A KEY COMPONENT TO ACCOMPLISHING ITS EXEMPT PURPOSE, THE COOPERATIVE HAS REPORTED SUCH AMOUNTS AS AN EXPENSE FOR FORM 990 REPORTING. PATRONAGE DIVIDENDS ARE NOT AN EXPENSE FOR FINANCIAL STATEMENTS PREPARED IN ACCORDANCE WITH GENERALLY ACCEPTED ACCOUNTING PRINCIPLES, HOWEVER.

FORM 990, PART IX, LINES 5-7:

SALARIES AND WAGES ARE ALLOCATED TO ASSET, LIABILITY, AND EXPENSE ACCOUNTS BASED ON THE ACCOUNTING SYSTEM DESCRIBED ABOVE. THE FOLLOWING SCHEDULE RECONCILES AMOUNTS REPORTED ON LINES 5-7 TO TOTAL WAGES ACCRUED AND/OR PAID:

TOTAL PER LINES 5-7	\$ 7,792,546
LESS: DIRECTOR FEES REPORTED ON FORMS 1099-NEC	(136,465)
LESS: EMPLOYEE OFFICER & KEY EMPLOYEE BENEFITS REPORTED	
ON LINE 5	(473,220)
PLUS: SALARIES & WAGES ALLOCATED TO NONOPERATING MARGINS	72,078
PLUS: SALARIES & WAGES CAPITALIZED DIRECTLY TO PLANT	1,662,541
PLUS: SALARIES & WAGES ALLOCATED TO ELEVATE SUBSIDIARY	805,684
PLUS: SALARIES & WAGES CAPITALIZED/EXPENSED INDIRECTLY	
THROUGH CLEARING & OTHER ACCOUNTS	1,198,382
TOTAL WAGES ACCRUED AND/OR PAID	\$10,921,546

FORM 990, PART IX, LINE 24:

ADMINISTRATIVE AND GENERAL EXPENSE IS COMPRISED OF THE FOLLOWING:

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ADMINISTRATIVE & GENERAL SALARIES, BENEFITS, & OTHER		\$	2,479,593
OFFICE SUPPLIES			1,890,837
OUTSIDE SERVICES			818,336
INSURANCES & DAMAGES			141,896
DIRECTORS			166,464
ADVERTISING			47,023
PENSION & BENEFITS			414,019
MAINTENANCE OF GENERAL PLANT			491,078
INFORMATION TECHNOLOGY			571,026
DUPLICATE CHARGES (CREDIT)			(110,418)
TOTAL ADMIN & GENERAL EXP PER FINANCIAL STATEMENTS		\$	6,909,854
LESS: RECLASS OF DIRECTOR FEES TO PART IX, LINE 5			(136,465)
LESS: RECLASS OF LABOR TO PART IX, LINES 5 & 7			(2,627,896)
LESS: RECLASS OF BENEFITS TO PART IX, LINES 8-10			(1,053,469)
TOTAL ADMIN & GENERAL EXPENSE PER FORM 990, PART IX		\$	3,092,024
FORM 990, PART IX, LINE 24E:			
OTHER EXPENSES IS COMPRISED OF THE FOLLOWING:			
DISPATCHING		\$	331,676
ABONDONMENT LOSS			121,630
ECONOMIC DEVELOPMENT			10,000
GEOTHERMAL & HYDRO			123,093
SALES			43,338
CONSUMER			721,856
TRANSMISSION			12,878
OTHER DEDUCTIONS			153,202
TOTAL OTHER EXPENSES PER FORM 990, LINE 24E		\$	1,517,673

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FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

PATRONAGE CAPITAL ALLOCATED OR TO BE ALLOCATED	4,170,529.
PATRONAGE CAPITAL RETIRED - TOTAL	-102,665.
PATRONAGE CAPITAL RETIRED - DISCOUNT	44,184.
EQUITY METHOD INCOME (LOSS)	213,451.
ELEVATE FIBER LEASE - UBI TAX BASIS CONSTRUCTION GRANT	
INCOME	-3,360,261.
TOTAL TO FORM 990, PART XI, LINE 9	965,238.

FORM 990, PART XII, LINE 2C:

THE BOARD OF DIRECTORS HAVE ASSIGNED MEMBERS TO AN AUDIT COMMITTEE TO
OVERSEE THE ANNUAL AUDIT AND HELP SELECT THE CPA FIRM WHO WILL PERFORM
THE AUDIT. PROCEDURAL CHANGES DID NOT OCCUR DURING THE YEAR.

Related Organizations and Unrelated Partnerships

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.**
▶ **Attach to Form 990.**

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

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Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2021

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
DMEA UTILITIES SERVICES, LLC - 84-1556992 P.O. BOX 910 MONTROSE, CO 81402	ALTERNATIVE ENERGY AND BROADBAND INVESTMENTS	CO	DELTA MONTROSE ELECTRIC ASSOCIATION	C CORP	10,159,806.	17,773,243.	100.00%	X	

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.**Note:** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

	Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?		
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a X	
b Gift, grant, or capital contribution to related organization(s)	1b	X
c Gift, grant, or capital contribution from related organization(s)	1c	X
d Loans or loan guarantees to or for related organization(s)	1d	X
e Loans or loan guarantees by related organization(s)	1e	X
f Dividends from related organization(s)	1f	X
g Sale of assets to related organization(s)	1g	X
h Purchase of assets from related organization(s)	1h	X
i Exchange of assets with related organization(s)	1i	X
j Lease of facilities, equipment, or other assets to related organization(s)	1j	X
k Lease of facilities, equipment, or other assets from related organization(s)	1k	X
l Performance of services or membership or fundraising solicitations for related organization(s)	1l	X
m Performance of services or membership or fundraising solicitations by related organization(s)	1m	X
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	X
o Sharing of paid employees with related organization(s)	1o X	
p Reimbursement paid to related organization(s) for expenses	1p	X
q Reimbursement paid by related organization(s) for expenses	1q X	
r Other transfer of cash or property to related organization(s)	1r X	
s Other transfer of cash or property from related organization(s)	1s X	
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.		

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) DMEA UTILITIES SERVICES, LLC	A	3,201,198.	NOTE & FIBER LEASE AGREEMENTS
(2) DMEA UTILITIES SERVICES, LLC	O	1,137,768.	DIRECT LABOR & BENEFIT SPREAD
(3) DMEA UTILITIES SERVICES, LLC	Q	359,386.	INVOICES & INVENTORY CHARGE TCKTS
(4) DMEA UTILITIES SERVICES, LLC	R	425,513.	INVOICES & WORKORDERS
(5) DMEA UTILITIES SERVICES, LLC	S	2,802,728.	PRINCIPAL - LOAN SCHEDULES
(6)			

Part VI **Unrelated Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(e) <small>Are all partners sec. 501(c)(3) orgs.?</small>		(f) Share of total income	(g) Share of end-of-year assets	(h) <small>Dispropor- tionate allocations?</small>		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) <small>General or managing partner?</small>		(k) Percentage ownership
				Yes	No			Yes	No		Yes	No	

Form **8879-TE****IRS e-file Signature Authorization
for a Tax Exempt Entity**

OMB No. 1545-0047

Department of the Treasury
Internal Revenue Service

For calendar year 2021, or fiscal year beginning _____, 2021, and ending _____, 20____

▶ **Do not send to the IRS. Keep for your records.**
▶ **Go to www.irs.gov/Form8879TE for the latest information.****2021**

Name of filer

DELTA MONTROSE ELECTRIC ASSOCIATION

EIN or SSN

84-0185658Name and title of officer or person subject to tax **B KENT BLACKWELL
CEO****Part I Type of Return and Return Information**

Check the box for the return for which you are using this Form 8879-TE and enter the applicable amount, if any, from the return. Form 8038-CP and Form 5330 filers may enter dollars and cents. For all other forms, enter whole dollars only. If you check the box on line 1a, 2a, 3a, 4a, 5a, 6a, 7a, 8a, 9a, or 10a below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, 5b, 6b, 7b, 8b, 9b, or 10b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. **Do not** complete more than one line in Part I.

1a Form 990 check here	▶ <input checked="" type="checkbox"/>	b Total revenue, if any (Form 990, Part VIII, column (A), line 12)	1b 81,764,019.
2a Form 990-EZ check here	▶ <input type="checkbox"/>	b Total revenue, if any (Form 990-EZ, line 9)	2b _____
3a Form 1120-POL check here	▶ <input type="checkbox"/>	b Total tax (Form 1120-POL, line 22)	3b _____
4a Form 990-PF check here	▶ <input type="checkbox"/>	b Tax based on investment income (Form 990-PF, Part V, line 5)	4b _____
5a Form 8868 check here	▶ <input type="checkbox"/>	b Balance due (Form 8868, line 3c)	5b _____
6a Form 990-T check here	▶ <input type="checkbox"/>	b Total tax (Form 990-T, Part III, line 4)	6b _____
7a Form 4720 check here	▶ <input type="checkbox"/>	b Total tax (Form 4720, Part III, line 1)	7b _____
8a Form 5227 check here	▶ <input type="checkbox"/>	b FMV of assets at end of tax year (Form 5227, Item D)	8b _____
9a Form 5330 check here	▶ <input type="checkbox"/>	b Tax due (Form 5330, Part II, line 19)	9b _____
10a Form 8038-CP check here	▶ <input type="checkbox"/>	b Amount of credit payment requested (Form 8038-CP, Part III, line 22)	10b _____

Part II Declaration and Signature Authorization of Officer or Person Subject to Tax

Under penalties of perjury, I declare that ☒ I am an officer of the above entity or ☐ I am a person subject to tax with respect to (name of entity) _____, (EIN) _____ and that I have examined a copy of the 2021 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the electronic return and, if applicable, the consent to electronic funds withdrawal.

PIN: check one box only

☒ I authorize **BOLINGER, SEGARS, GILBERT AND MOSS LLP** to enter my PIN **81402**
ERO firm name Enter five numbers, but do not enter all zeros

as my signature on the tax year 2021 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen.

☐ As an officer or person subject to tax with respect to the entity, I will enter my PIN as my signature on the tax year 2021 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen.

Signature of officer or person subject to tax ▶

Date ▶

Part III Certification and Authentication

ERO's EFIN/PIN. Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN.

75528479423

Do not enter all zeros

I certify that the above numeric entry is my PIN, which is my signature on the 2021 electronically filed return indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns.

ERO's signature ▶ William M. Miller, CPA Date ▶ 10/03/22

ERO Must Retain This Form - See Instructions
Do Not Submit This Form to the IRS Unless Requested To Do So

LHA For Privacy act and Paperwork Reduction Act Notice, see instructions.

Form **8879-TE** (2021)